Notice of Funding Opportunity (NOFO)

Academy for Women Entrepreneurs (AWE)

NEA Bureau/U.S. Embassy Tunis, Department of State

Opportunity number: PAS-TUNIS-FY2025

Application deadline: May 31, 2025 (23:59 Tunisian local time)

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**U.S Department of State  
*NEA Bureau/ U.S. Embassy Tunis***

**Notice of Funding Opportunity**

### **Basic Information**

##### ***Overview***

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| --- | --- |
| **Funding Opportunity Title** | Academy for Women Entrepreneurs (AWE) 2025 Tunis |
| **Funding Opportunity Number** | PAS-TUNIS-FY2025 |
| **Announcement Type** | Initial announcement |
| **Deadline for Applications** | May 31, 2025 (23:59 Tunisian local time) |
| **Assistance Listing Number** | 19.022 |
| **Length of performance period** | Up to 12 months |
| **Number of awards anticipated** | 1 award |
| **Award amounts** | Awards may range from a minimum of $25,000 to a maximum of $35,000 |
| **Total available funding** | $35,000 pending availability of funds |
| **Type of Funding** | FY25 Smith Mundt Public Diplomacy Funds |
| **Anticipated project start date** | August 2025 |

**Funding Instrument Type:** This award will be a grant implemented with substantial involvement by the PD bureau at the U.S. Embassy Tunis. This includes reviewing and approving key programmatic decisions, such as program content, outreach and media activities, participant recruitment strategies, speaker and trainer selection, and assisting with monitoring and evaluation to ensure alignment with program goals and objectives.

**Project Performance Period**: Proposed projects should be completed in 12 months or less.

**This notice is subject to availability of funding.**

##### ***Executive Summary***

**Priority Region:** Jendouba, Kairouan.

**Executive Summary**

AWE, a U.S. Department of State-led initiative established in 2019, supports women entrepreneurs by equipping them with core business skills such as strategic planning, marketing, and finance. Two cohorts of 10 women each participate in in-person training sessions where they engage with local facilitators, business leaders, and U.S. exchange alumni mentors/trainers.

Through its partnership with Arizona State University’s Thunderbird School for Global Management, AWE utilizes no-cost, online learning platforms:

* [**DreamBuilder**](https://dreambuilder.org/)**:** Available in English and Spanish, this platform teaches participants the fundamentals of starting or growing a small business from a U.S. perspective. It covers topics such as marketing, pricing, and bookkeeping and includes a built-in business plan generator.
* [**Najafi 100 Million Learners Global Initiative**](https://thunderbird.asu.edu/lifelong-learning/100-million-learners)**:** Provides more advanced curriculum in over 40 languages, including Arabic and French, and can be used alongside or as an alternative to DreamBuilder.

The U.S. Embassy in Tunis invites proposals to design and implement the AWE program in the priority regions listed above. The program, conducted in Arabic, will follow a hybrid model that integrates U.S. online platforms (DreamBuilder and/or 100 Million Learners courses) with localized, in-person mentorship and facilitation.

Successful projects will leverage the expertise of U.S. exchange alumni and/or alumni networks to help participants grow their businesses and create lasting impacts in their communities.

### **Eligibility**

##### ***Eligible Applicants***

The following are eligible to apply*:*

* Not-for-profit organizations, including think tanks and civil society/non-governmental organizations.
* Public and private educational institutions.
* Public International Organizations and Governmental institutions.
* Tunisian alumni of U.S. government-funded and U.S. government-sponsored exchange programs. American and other international alumni of U.S. government-funded/sponsored exchange programs may participate as partners but are not eligible to receive funds directly.

For-profit or commercial entities are not eligible to apply.

##### ***Cost Sharing or Matching***

Cost sharing or matching is not mandatory. However, if an applicant proposes cost sharing, they are expected to contribute the specified amount outlined in their application, which will subsequently be incorporated into the approved agreement.

##### ***Other Eligibility Requirements***

All organizations must have a Unique Entity Identifier (UEI) issued via SAM.gov as well as a valid registration in SAM.gov. Please see Section D.3 for more information. Individuals are not required to have a UEI or be registered in SAM.gov.

An applicant may submit a proposal before completing the process to register in sam.gov and obtain a UEI. However, before a proposal is accepted, the organization must obtain a UEI and have an active SAM.gov registration. Therefore, we recommend starting the process of obtaining a SAM.gov registration as soon as possible. The process can take several weeks. Please note there is no cost associated with UEI or SAM.gov registration.

### **Program Description**

***1. Curriculum Development and Alumni Recruitment***

* Design the curriculum based on DreamBuilder and/or 100 Million Learners courses, ensuring it aligns with the program’s overarching goals.
* Translate course content into Arabic for accessibility and adapt specialized modules to address the specific needs of each cohort:
  + Farming sector for the Jendouba cohort.
  + Handicrafts sector for the Kairouan cohort.
* Recruit experienced U.S. exchange alumni as mentors, speakers, and coordinators for the program.

***2. Participant Recruitment***

Launch a recruitment process in collaboration with the Embassy to identify 20 women between 18-35 years old from Jendouba and Kairouan, with a focus on supporting micro and small business owners in the farming sector (Jendouba) and the handicraft sector (Kairouan). Participants may either be employed in their businesses or aspiring entrepreneurs who wish to start a business. These women may come from both the formal and informal sectors and will have at least basic literacy in Arabic, with no specific requirement for English language proficiency.

***3. Cohort Training and Launch Events***

* Organize launch events in both Jendouba and Kairouan to introduce participants to the program, mentors, and their fellow cohort members.
* Facilitate in-person training sessions delivered in Arabic in both locations, following the adapted curriculum.

***4. Single-Country Conference***

Host a national closing ceremony in Tunis, bringing together both cohorts to:

* Showcase small business project and or/ project plans developed during the program.
* Connect participants with potential investors and stakeholders.
* Offer sessions highlighting DOS alumni opportunities available for participants after completing the program.

***5. Program Highlights and Success Stories***

* Collaborate with the U.S. Embassy in Tunis to develop a series of AWE success stories to be featured on social media platforms and in the Embassy “RAISE” Alumni Newsletter, inspiring others and celebrating program achievements.

***6. Substantial Involvement***

This award will be implemented with substantial involvement by the PD bureau at the U.S. Embassy Tunis. This includes reviewing and approving key programmatic decisions, such as program content, outreach and media activities, participant recruitment strategies, speaker and trainer selection, and assisting with monitoring and evaluation to ensure alignment with program goals and objectives.

### **Application Contents and Format**

Please follow all instructions below carefully. Proposals that do not meet the requirements of this announcement or fail to comply with the stated requirements will be ineligible.

**Content of Application**

Please ensure:

* The proposal clearly addresses the goals and objectives of this funding opportunity
* All documents are in English
* All budgets are in U.S. dollars
* All pages are numbered
* All documents are formatted to fit 8 ½ x 11 paper, and
* All Microsoft Word documents are single-spaced, 12 point Calibri font, with a minimum of 1-inch margins.

The following documents are **required**:

##### ***Mandatory application forms***

* SF-424 (Application for Federal Assistance – organizations) or SF-424-I (Application for Federal Assistance --individuals)
* SF-424A (Budget Information for Non-Construction programs)
* Budget Template with Budget Narrative
* SF-424B (Assurances for Non-Construction programs)

**Note:** the SF-424B is only required for individuals, organizations exempt from registration, and for organizations not required to fully register in SAM.gov.

##### ***Summary Page (optional)***

Cover sheet stating the applicant’s name and organization, proposal date, program title, program period proposed start and end date, and brief purpose of the program.

##### ***Proposal (4 pages maximum)***

The proposal should contain sufficient information that anyone not familiar with it would understand exactly what the applicant wants to do. You may use your own proposal format, but it must include all the items below.

* **Proposal Summary:** Short narrative that outlines the proposed project, including project objectives and anticipated impact.
* **Introduction to the Organization or Individual applying**: A description of past and present operations, showing ability to carry out the program, including information on all previous grants from the State Department and/or U.S. government agencies.
* **Problem Statement:** Clear, concise and well-supported statement of the problem to be addressed and why the proposed program is needed.
* **Project Goals and Objectives:** The “goals” describe what the program is intended to achieve.  The “objectives” refer to the intermediate accomplishments on the way to the goals. These should be achievable and measurable.
* **Project Activities**: Describe the program activities and how they will help achieve the objectives.
* **Project Methods and Design**: A description of how the program is expected to work to solve the stated problem and achieve the goal. Include a logic model as appropriate.
* **Proposed Project Schedule and Timeline:** The proposed timeline for the program activities. Include the dates, times, and locations of planned activities and events.
* **Key Personnel:**Names, titles, roles and experience/qualifications of key personnel involved in the program. What proportion of their time will be used in support of this program?
* **Project Partners:** List the names and type of involvement of key partner organizations and sub-awardees.
* **Project Monitoring and Evaluation Plan:** This is an important part of successful grants. Throughout the time-frame of the grant, how will the activities be monitored to ensure they are happening in a timely manner, and how will the program be evaluated to make sure it is meeting the goals of the grant?
* **Future Funding or Sustainability** Applicant’s plan for continuing the program beyond the grant period, or the availability of other resources, if applicable.

##### ***Budget Justification Narrative***

After filling out the SF-424A Budget (above), use a separate file to describe each of the budget expenses in detail. See section *I. Other Information: Guidelines for Budget Submissions* below for further information.

##### ***Attachments***

* 1-page Curriculum Vitae (CV) or resume of key personnel who are proposed for the program.
* Letters of support from program partners describing the roles and responsibilities of each partner.
* If your organization has a Negotiated Indirect Cost Rate Agreement (NICRA) and includes NICRA charges in the budget, include your latest NICRA as a PDF file.
* Official permission letters, if required for program activities.

### **Submission Requirements and Deadlines**

##### ***Address to Request Application Package***

Application forms required above are available on the embassy website and grants.gov.

##### ***Department of State Contacts***

If you have any questions about the grant application process, please contact: [PASTunisSmallGrants@state.gov](mailto:PASTunisSmallGrants@state.gov).

##### ***Unique entity identifier and System for Award Management (SAM.gov)***

**Required Registrations**

All organizations, whether based in the United States or in another country, must have a Unique Entity Identifier (UEI) and an active registration in SAM.gov. A UEI is one of the data elements mandated by Public Law 109-282, the Federal Funding Accountability and Transparency Act (FFATA), for all Federal awards. An applicant must maintain an active registration while it has a proposal under review by the Department and must continue to keep the registration active for the entire duration of the period of performance of any Federal award that results from this NOFO.

The 2 CFR 200 requires subrecipients to obtain a UEI.  Please note the UEI for subrecipients is not required at the time of application but will be required before an award is processed and/or directed to a subrecipient.

***Note:  The process of obtaining or renewing a SAM.gov registration may take anywhere from 4-8 weeks.  Please begin your registration as early as possible.***

* Organizations **based in the United States** or that pay employees within the United States will need an Employer Identification Number (EIN) from the Internal Revenue Service (IRS) and a UEI prior to registering in SAM.gov.

* Organizations **based outside of the United States** and that do not pay employees within the United States do not need an EIN from the IRS but do need a UEI prior to registering in SAM.gov.
* **Organizations based outside of the United States that do not intend to apply for U.S. Department of Defense (DoD) awards are no longer required to have a NATO Commercial and Government Entity (NCAGE) code to apply for non-DoD foreign assistance funding opportunities.** If an applicant organization is mid-registration and wishes to remove an NCAGE code from their SAM.gov registration, the applicant should [submit a help desk ticket (“incident”)](https://gcc02.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.fsd.gov%2Fgsafsd_sp%3Fid%3Dgsafsd_kb_articles%26sys_id%3Dc81018e71b1601d0937fa64ce54bcb57&data=05%7C01%7Cfjeldkk%40state.gov%7C0cc4e2b471f44abcd32308db093ecead%7C66cf50745afe48d1a691a12b2121f44b%7C0%7C0%7C638113937577534024%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C3000%7C%7C%7C&sdata=W2ShcazZBQbanYGj0cLOTnUJwv%2BGL4xfwr83%2BycQY2E%3D&reserved=0) with the Federal Service Desk (FSD) online at [www.fsd.gov](https://gcc02.safelinks.protection.outlook.com/?url=http%3A%2F%2Fwww.fsd.gov%2F&data=05%7C01%7Cfjeldkk%40state.gov%7C0cc4e2b471f44abcd32308db093ecead%7C66cf50745afe48d1a691a12b2121f44b%7C0%7C0%7C638113937577534024%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C3000%7C%7C%7C&sdata=t32ANWzgpiB93pMWoq%2BFCSHz4YJY9QF1S1iQzCsS6RM%3D&reserved=0) using the following language: “I do not intend to seek financial assistance from the Department of Defense. I do not wish to obtain an NCAGE code. I understand that I will need to submit my registration after this incident is resolved in order to have my registration activated.”

Organizations based outside of the United States and that DO NOT plan to do business with the DoD should follow the below instructions:

Step 1:  Proceed to SAM.gov to obtain a UEI and complete the SAM.gov registration process.  SAM.gov registration must be renewed annually.

Organizations based outside of the United States and that DO plan to do business with the DoD in addition to Department of State should follow the below instructions:

Step 1:  Apply for an NCAGE code by following the instructions on the NSPA NATO website linked below:

NCAGE Homepage:

[https://eportal.nspa.nato.int/AC135Public/sc/CageList.aspx](https://gcc02.safelinks.protection.outlook.com/?url=https%3A%2F%2Feportal.nspa.nato.int%2FAC135Public%2Fscage%2FCageList.aspx&data=05%7C01%7Cfjeldkk%40state.gov%7C0cc4e2b471f44abcd32308db093ecead%7C66cf50745afe48d1a691a12b2121f44b%7C0%7C0%7C638113937577534024%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoiV2luMzIiLCJBTiI6Ik1haWwiLCJXVCI6Mn0%3D%7C3000%7C%7C%7C&sdata=v3TLT8F%2FNfk5SuTcI2zw7SMhV4HK542OhP9XDx4ln%2BY%3D&reserved=0)

NCAGE Code Request Tool (NCRT):

[NCAGE Code Request Tool (nato.int)](https://eportal.nspa.nato.int/Codification/CageTool/home)

**Exemptions**

An exemption from the UEI and sam.gov registration requirements may be permitted on a case-by-case basis. See [2 CFR 25.110](https://www.ecfr.gov/current/title-2/subtitle-A/chapter-I/part-25/subpart-A/section-25.110) for a full list of exemptions.

Organizations requesting exemption from UEI or SAM.gov requirements must email the point of contact listed in the NOFO at least two weeks prior to the deadline in the NOFO providing a justification of their request. Approval for a SAM.gov exemption must come from the warranted Grants Officer before the application can be deemed eligible for review.

##### ***Submission Dates and Times***

Applications are due no later than May 31, 2025, at 23:59 Tunisian local time.

##### ***Funding Restrictions***

1. Funding Restrictions for the United Nations Relief and Works Agency (UNRWA)

None of the funds awarded resulting from this Notice of Funding Opportunity may be made available for subawards, direct financial support, or otherwise used to provide any payment or transfer to United Nations Relief and Works Agency (UNRWA).

1. Certification Regarding Compliance with applicable Federal anti-discrimination laws

None of the funds awarded under this agreement may be used for any initiatives or programs, or any activities that do not comply with Executive Order 14173 titled Ending Illegal Discrimination and Restoring Merit-Based Opportunity.

By signing the SF-424 or SF-424I Application for Federal Assistance, the Applicant certifies the following:

* + 1. Its compliance in all respects with all applicable Federal anti-discrimination laws is material to the government’s payment decisions for purposes of section 3729(b)(4) of title 31, United States Code and;
    2. It does not operate any programs promoting Diversity, Equity, and Inclusion that violate any applicable Federal anti-discrimination laws.

1. Other Funding Restrictions:

* Ongoing salary costs and office equipment.
* Paying to complete activities begun with other funds.
* Projects that are inherently political in nature or that contain the appearance of partisanship/support to individual or single party electoral campaigns.
* Social welfare projects.
* Political party activities.
* Projects that support specific religious activities.
* Trade activities; fundraising campaigns; commercial projects; scientific research construction projects; projects whose primary aim is the institutional development of the organization itself.

##### ***Other Submission Requirements***

All application materials must be submitted by email to [PASTunisSmallGrants@state.gov](mailto:PASTunisSmallGrants@state.gov).

### **Application Review Information**

##### ***Review Criteria***

Each application will be evaluated and rated based on the evaluation criteria outlined below.

**Quality and Feasibility of the Program Idea** **– 20 points:** The program idea is well developed, with detail about how program activities will be carried out. The proposal includes a reasonable implementation timeline.

**Degree of Alumni Involvement – 20 points:**  Proposals should clearly demonstrate how alumni will participate in at least one, and preferably several, aspects of the program; including administration, design, and implementation.

**Program Planning/Ability to Achieve Objectives – 15 points:** Goals and objectives are clearly stated, and program approach is likely to provide maximum impact in achieving the proposed results.

**Budget – 10 points:** The budget justification is detailed. Costs are reasonable in relation to the proposed activities and anticipated results. The budget is realistic, accounting for all necessary expenses to achieve proposed activities.

**Monitoring and evaluation plan – 15 points:** Applicant demonstrates it can measure program success against key indicators and provides milestones to indicate progress toward goals outlined in the proposal. The program includes output and outcome indicators and shows how and when those will be measured.

**Sustainability – 10 points:** Program activities will continue to have positive impact after the end of the program.

**Organizational Capacity and Record on Previous Grants – 10 points:** The organization has expertise in its stated field and has the internal controls in place to manage federal funds. This includes a financial management system and a bank account.

##### ***Review and Selection Process***

An Embassy Grants Review Committee will evaluate all eligible applications and will contact successful applicant(s) for next steps following a decision by the Review Committee meeting.

##### ***Risk Review***

Under the merit review as required by 2 CFR 200.206, prior to making a Federal Award the Department will review and consider the following risk factors:

* 1. Financial stability
  2. Management systems and standards
  3. History of performance
  4. Audit reports and findings
  5. Ability to effectively implement requirements

### **Award Notices**

The award or cooperative agreement will be written, signed, awarded, and administered by the Grants Officer. The award agreement is the authorizing document, and it will be provided to the recipient for review and counter-signature. The recipient may only start incurring project expenses beginning on the start date shown on the award document signed by the Grants Officer.

If a proposal is selected for funding, the Department of State has no obligation to provide any additional future funding. Renewal of an award to increase funding or extend the period of performance is at the discretion of the Department of State.

Issuance of this NOFO does not constitute an award commitment on the part of the U.S. government, nor does it commit the U.S. government to pay for costs incurred in the preparation and submission of proposals. Further, the U.S. government reserves the right to reject any or all proposals received.

**Unsuccessful applicants:** Unsuccessful applicants will be notified by June 30, 2025, via email.

**Payment Method:**

Recipients will be required to request payments by completing form SF-270—Request for Advance or Reimbursement and submitting the form to the Grants Officer.

### **Post-Award Requirements and Administration**

##### ***Administrative and National Policy Requirements***

Before submitting an application, applicants should review all the terms and conditions and required certifications which will apply to this award, to ensure that they will be able to comply.

These include:

In accordance with the Office of Management and Budget’s guidance located at 2 CFR part 200, all applicable Federal laws, and relevant Executive guidance, the Department of State will review and consider applications for funding, as applicable to specific programs, pursuant to this notice of funding opportunity in accordance with the following: NOTE:

* [Guidance for Grants and Agreements in Title 2 of the Code of Federal Regulations](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.200&rgn=div5) (2 CFR), as updated in the Federal Register’s 89 FR 30046 on April 22, 2024, particularly on:
  + Selecting recipients most likely to be successful in delivering results based on the program objectives through an impartial process of evaluating Federal award applications (2 CFR part 200.205),
  + Promoting the freedom of speech and religious liberty in alignment with *Promoting Free Speech and Religious Liberty* (E.O. 13798) and *Improving Free Inquiry, Transparency, and Accountability at Colleges and Universities* (E.O. 13864) (§§ 200.300, 200.303, 200.339, and 200.341),
  + Providing a preference, to the extent permitted by law, to maximize use of goods, products, and materials produced in the United States (2 CFR part 200.322), and
  + Terminating agreements pursuant to the U.S. Department of State Standard Terms and Conditions, including, to the greatest extent authorized by law, if an award no longer effectuates the program goals or agency priorities (2 CFR part 200.340).
* [2 CFR 25 - UNIVERSAL IDENTIFIER AND SYSTEM FOR AWARD MANAGEMENT](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.25&rgn=div5)
* [2 CFR 170 - REPORTING SUBAWARD AND EXECUTIVE COMPENSATION INFORMATION](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.170&rgn=div5)
* [2 CFR 175 - AWARD TERM FOR TRAFFICKING IN PERSONS](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.175&rgn=div5)
* [2 CFR 182 - GOVERNMENTWIDE REQUIREMENTS FOR DRUG-FREE WORKPLACE (FINANCIAL ASSISTANCE)](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.182&rgn=div5)
* [2 CFR 183 - NEVER CONTRACT WITH THE ENEMY](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&node=pt2.1.183&rgn=div5)
* [2 CFR 600 – DEPARTMENT OF STATE REQUIREMENTS](https://www.ecfr.gov/cgi-bin/text-idx?SID=81a5f41de81c46a9844617d93a9db081&mc=true&tpl=/ecfrbrowse/Title02/2chapterVI.tpl)
* [U.S. DEPARTMENT OF STATE STANDARD TERMS AND CONDITIONS](https://www.state.gov/about-us-office-of-the-procurement-executive/)

##### ***Reporting***

**Reporting Requirements:** Recipients will be required to submit financial reports and program reports. The award document will specify what reports are required and how often these reports must be submitted. Closing reports are due within 120 days of the grant’s end date.

**Foreign Assistance Data Review:** As required by Congress, the Department of State must make progress in its efforts to improve tracking and reporting of foreign assistance data through the Foreign Assistance Data Review (FADR). The FADR requires tracking of foreign assistance activity data from budgeting, planning, and allocation through obligation and disbursement. Successful applicants will be required to report and draw down federal funding based on the appropriate FADR Data Elements, indicated within their award documentation. In cases of more than one FADR Data Element, typically program or sector and/or regions or country, the successful applicant will be required to maintain separate accounting records.

### **Other Information**

**Guidelines for Budget Justification**

Personnel and Fringe Benefits: Describe the wages, salaries, and benefits of temporary or permanent staff who will be working directly for the applicant on the program, and the percentage of their time that will be spent on the program.

Travel: Estimate the costs of travel and per diem for this program, for program staff, consultants or speakers, and participants/beneficiaries. If the program involves international travel, include a brief statement of justification for that travel.

Equipment: Describe any machinery, furniture, or other personal property that is required for the program, which has a useful life of more than one year (or a life longer than the duration of the program), and costs at least $10,000 per unit.

Supplies: List and describe all the items and materials, including any computer devices, that are needed for the program. If an item costs more than $10,000 per unit, then put it in the budget under Equipment.

Contractual: Describe goods and services that the applicant plans to acquire through a contract with a vendor. Also describe any sub-awards to non-profit partners that will help carry out the program activities.

Other Direct Costs: Describe other costs directly associated with the program, which do not fit in the other categories. For example, shipping costs for materials and equipment or applicable taxes. All “Other” or “Miscellaneous” expenses must be itemized and explained.

Indirect Costs: These are costs that cannot be linked directly to the program activities, such as overhead costs needed to help keep the organization operating. If your organization has a Negotiated Indirect Cost Rate (NICRA) and includes NICRA charges in the budget, attach a copy of your latest NICRA. Organizations that have never had a NICRA may request indirect costs of 15% of Modified Total Direct Costs as defined in 2 CFR 200.1.

“Cost Sharing” refers to contributions from the organization or other entities other than the U.S. Embassy. It also includes in-kind contributions such as volunteers’ time and donated venues.

Alcoholic Beverages:  Please note that award funds cannot be used for alcoholic beverages.