



U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

**Locally Led Development
ANNUAL PROGRAM STATEMENT (APS)**

**APS No:
7200AA24APS00006**

Issuance Date: May 17, 2024

Closing Date: May 16, 2025

CFDA #: 98.001

INTERESTED APPLICANTS - PLEASE READ: This Locally Led Development APS is not a Request for Applications (RFA) or a Request for Proposals (RFP), and this APS does not serve as a general request for locally led development concepts. Interested Applicants must respond to specific documents that share USAID priorities in a specific country(ies) called “addenda” that may be issued throughout the year on grants.gov. These addenda, when added, can be found on grants.gov under “Related Documents” on the [Locally Led Development APS page](#). Please visit this page periodically for opportunities that may be relevant to your country and focus areas. Concepts emailed to LLD-APS@usaid.gov or submitted via grants.gov will **not** be accepted.

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Section 1: APS Program Description

Pursuant to the Foreign Assistance Act of 1961, as Amended, the United States Government as represented by the U.S. Agency for International Development (USAID), Bureau for Inclusive Growth, Partnerships, and Innovation (IPI), Local, Faith and Transformative Partnerships (LFT) Hub, Locally Led Development Initiatives (LLDI) invites concepts from a wide variety of local actors for assistance awards that advance Locally Led Development. **Locally Led Development** is the process in which local actors set their own development agendas, develop solutions, and bring the capacity, leadership, and resources to promote equitable change and ensure that positive outcomes can be sustained by local people, for local people.

This Annual Program Statement (APS) offers USAID Operating Units (“OUs” also referred to as Missions, Bureaus, and Independent Offices) a mechanism to advance [localization](#), which calls for intentional changes to USAID’s policies, processes, staffing, and funding decisions to support partnerships and programs that equitably empower local actors, strengthen local systems, and facilitate local leadership so that development and humanitarian assistance is more effective and sustainable. It also aligns with [USAID’s Local Capacity Strengthening Policy](#), which recognizes USAID’s commitment to collaborating with local partners to define their own vision for success; strengthen their ability to be effective and relevant actors within their local communities and contexts; and elevate local ownership in sustaining development results. Furthermore, this APS builds upon Agency policy, guidance, and emerging practice in the areas of systems thinking, collaboration, learning, and adaptive, contextually informed design and management. It prioritizes diversity and encourages approaches that shift decision-making power to local people who have traditionally been marginalized, such as women, youth, religious and ethnic minorities, LGBTQI+, and gender diverse people. It enhances USAID’s capability to work with diverse local partners, to learn from these engagements, and to share this learning broadly.

Awards resulting from addenda to this APS will empower local actors to take the lead in identifying and addressing development challenges in their own communities, countries, and regions. Through published addenda, USAID intends to fund a wide range of flexible, innovative, and experimental approaches to Locally Led Development.

USAID OUs issuing addenda to this APS commit to:

- Restrict eligibility to local entities that have not received more than \$5 million in direct funding (as a prime awardee) from USAID in the previous five fiscal years;
- Prepare addenda using the provided addendum template, noting that certain language must not be changed in accordance with the terms of the parent APS;

- Strongly consider translating addenda to local language(s) and accepting concepts in local language(s) in contexts where English is not widely spoken and understood as a primary language;
- Use a phased solicitation approach with co-creation to reduce the barriers to entry for new, local partners and foster a collaborative process to develop the technical approach. As applicable, this also includes co-creation of Fixed Amount Award (FAA) milestones that are feasible (readily achievable) and reasonable (limited in number);
- Apply Locally Led Development as a merit review criterion at all stages of the selection process;
- Choose a fit-for-purpose award type and pre-award assessment tool that enable newer local partners to work with USAID, while managing risk in line with the USAID's [Risk-Appetite Statement](#);
- Provide opportunities for capacity strengthening for awardees, as needed, and ensure sufficient award funding is available for this purpose. In alignment with USAID's [Local Capacity Strengthening Policy](#), this may include support to reach their self-defined vision of success, as well as strengthen their internal systems to meet USAID's requirements; and
- Consider local partner absorptive capacity in determining appropriate award amounts.

Section 2: Applicant Eligibility

This APS is global and open to local actors working in all sectors. USAID welcomes concepts from a wide variety of local actors who bring an understanding of the development challenges facing their community, country, or region or who demonstrate a way to determine local priorities in their approach. Eligible applicants:

1. Must be local entities. When determining if an entity is eligible for the purposes of this APS, USAID will consider (see the definition of "local entity" in [USAID ADS 303.6](#)):
 - a. Whether the entity is legally organized under the laws of the host country;
 - b. Whether the entity has its principal place of business or operations in the host country;
 - c. Whether the entity is majority owned (see Note below) by individuals who are citizens or lawful permanent residents of the host country; and
 - d. Whether the entity is managed by (see Note below) a governing body, the majority of whom are citizens or lawful permanent residents of the host country.
2. Cannot have received more than \$5 million in direct funding (as a prime awardee) from USAID in the previous five fiscal years.
3. Cannot be a U.S.-based organization. U.S.-based organizations are not eligible as prime awardees under this APS.

Note: For purposes of this definition, “majority-owned” and “-managed by” include, without limitation, beneficiary interests and the power, either directly or indirectly, whether exercised or exercisable, to control the election, appointment, or tenure of the organization's managers or a majority of the organization's governing body by any means.

This APS also recognizes that, in some cases, a local entity based in the wider region of the host country may be best suited to lead or support an approach. This APS supports these arrangements only when the relevant addendum specifies the eligible principal place(s) of business or operations of applicants.

USAID especially encourages concepts from local organizations that have not worked with USAID before. Recognizing that individual organizations may not have every skill and capacity needed to achieve the full range of objectives in an addendum, partnerships between multiple local organizations are encouraged. This could include the local prime partner collaborating with other local sub-partners or forming a consortium.

The following types of non-U.S. organizations are encouraged to participate:

- Civic Groups
- Colleges and Universities
- Community-Based Organizations (CBOs)
- Cooperatives
- Faith-Based Organizations (FBOs)
- Foundations
- Non-Governmental Organizations (NGOs)
- Private Businesses
- Trade Associations

This list is not exhaustive, and other local organizations are also encouraged to participate.

Section 3: Local Resources

This APS encourages activities that incorporate a mix of USAID, non-donor, and local resources to ensure that there is strong local support for proposed approaches both during and after the life of an award. In addition to this APS, OUs are strongly encouraged to include one or a combination of approaches to incorporate local and non-donor resources that are appropriate for the country context. This may include cost share, leverage, and/or an activity component that strengthens local awardees’ capacity to mobilize resources beyond those provided by international donors.

Section 4: Locally Led Development Approaches

This APS encourages applicants to include approaches to learn and adapt their activities to achieve the best possible development results. Applicants are encouraged to incorporate one or more of the following approaches in their proposed activities, or propose a different approach(es) that reflects the Applicant's own Locally Led Development learning goals. Locally led approaches can include:

1. **Mechanisms** that improve the flow of information between the applicant, its constituents, its partners, and USAID to strengthen accountability to local constituents for achieving and sustaining results.
2. **Participatory analytical approaches**, which may provide a better understanding of the complex environments in which the program will operate and more contextually appropriate recommendations.
3. **Participatory decision-making**, which includes priority-setting by local actors, collaborative design processes with communities, and other means of shifting decision-making power and control to local actors, including people who have traditionally been marginalized, such as women, youth, religious and ethnic minorities, LGBTQI+, and gender diverse people, ensuring inclusive local leadership.
4. **Mobilizing local resources**, which includes local philanthropy; partnerships that leverage resources from the local private sector, faith-based organizations, government, civil society, and academia; and other sources of local skills and finances to replace those of international donors.
5. **Strengthening local networks**, which may include understanding and supporting existing and emerging networks of local actors, supporting the work of local organizations, market facilitation, collective action, collective impact, and other demand-driven approaches to connecting local needs with local resources.
6. **Locally/community-led approaches to design, monitoring, evaluation, and learning** that prioritize local/community definitions of success and enhance local actors' role in managing and using data and learning related to development solutions, the development process, and the sustainability of results achieved.
7. **Strengthening local capacity**, which includes strengthening the role of local institutions and actors to sustain development outcomes with an eye toward ending the need for foreign assistance.
8. **Adapting and problem solving in non-permissive environments**, where uncertainty, instability, inaccessibility, or insecurity constrain the ability to operate safely and effectively. This may include environments such as those affected by natural disasters, inaccessible physical geographies, active conflict, corruption, closing political spaces,

criminality, and pandemics, where local approaches are essential for long-term resilience and sustainability.

For further information on USAID’s Locally Led Development Initiatives and Locally Led Development approaches, please visit [our website](#).

Section 5: Award Considerations

As stated in its [Local Capacity Strengthening Policy](#), USAID must consider the potentially disruptive role that foreign assistance plays in local systems and support these systems to eventually move beyond the need for international donor funding. Donor resources temporarily flooding a local organization with funding, artificially expanding its size beyond what can reasonably be supported through local resources after an award ends, does not lead to sustainable outcomes. Under this APS, both OUs and local organizations must take responsibility for determining appropriate award amounts. OUs must ensure that awards under this APS do not exceed an awardee’s capacity to grow sustainably in the local context (sometimes referred to as “absorptive capacity”). As equal partners in this effort, Applicants must propose a scope and budget that reasonably reflects their existing resources and capacity to grow. OUs’ final determinations of award amounts will be based on the outcomes of pre-award surveys.

OUs are strongly encouraged to issue multiple, smaller awards to local organizations and consortia under this APS. OUs may also consider a grants-under-grant approach, in which the local prime partner issues smaller sub-awards to other local entities. OUs are also strongly encouraged to include indirect cost recovery in awards.

Each organization or consortium must only respond to each addendum with a single concept.

Section 6: Addendum and Co-Creation Instructions for USAID OUs

Under this APS, OUs issue award opportunities called “addenda,” through which they request concepts that respond to their objectives. Addenda are developed in collaboration with and cleared by IPI/LFT/LLDI.

OUs interested in issuing addenda are encouraged to contact the Locally Led Development APS Activity Manager at LLD-APS@usaid.gov as early as possible. The Activity Manager will provide an addendum template that identifies the information that an OU must include in the addendum. IPI/LFT/LLDI will review and clear each proposed addendum to ensure it is in the spirit of the Locally Led Development APS.

OUs are strongly encouraged to translate the full announcement and addenda into relevant local language(s) and to accept concepts in the local language(s). USAID/IPI/LFT/LLDI may be able to support OUs with translation resources as needed. Spanish and French translations of this APS will be posted on the Locally Led Development APS page on grants.gov under “Related Documents” once available. In accordance with [2 CFR 200.111](#), all addenda must first be posted in English with the disclaimer that the English language version will control, and all Federal award information must be in English.

Addenda must describe a multi-phased solicitation and co-creation process that reduces the barriers to entry for prospective local partners and meets OU needs. At minimum, this must include submission of a shorter concept before co-creating the full application or award documents. Please note that full applications are **not** required by this APS unless specified in addenda.

OUs are encouraged to think creatively about submission formats that best serve local actors (i.e. a brief written expression of interest, oral presentations, online forms, slide decks). In accordance with [2 CFR 200.204](#), addenda must have a submission window of no less than 30 days to ensure that local organizations have sufficient time to respond to opportunities. 60 days or more is recommended.

Local actors are **not** required to propose a fully designed activity under this APS -- a concept that suggests a process to identify and then design and implement solutions from the local context is fully within the intent of the Locally Led Development APS.

The Locally Led Development APS requires co-creation with a prospective local partner(s) before award. This must go beyond written feedback and include significant interaction in-person, via phone, and/or electronically with the prospective partner(s) to co-create the activity. In communications with prospective partner(s), OUs must establish a reasonable co-creation time period to ensure respect for partner time and resources.

Section 7: Merit Review Criteria and Selection Process Instructions for USAID OUs

Merit Review Criteria

The merit review criteria below will be used by the relevant OU to review and evaluate applicant submissions that meet the eligibility criteria.

- **Merit Review Criterion 1: Locally Led Development:** How well the proposed approach effectively shifts priority-setting and decision-making power to diverse local actors to implement and sustain efforts prioritized by communities themselves.
- **Additional Merit Review Criteria:** Optional; in addenda, OUs may add merit review criteria that reflect OU-specific priorities.

While merit criteria are paramount, cost considerations may also be a factor for award. The U.S. Government is not obligated to make an award on the basis of lowest proposed cost or to the Applicant with the highest merit evaluation score.

Selection Process

OUs must describe their specific selection process in addenda. At minimum, the selection process must include these approaches:

- Prior to technical review, OUs must consider the eligibility criteria in Section 2, Applicant Eligibility. Concepts that do not meet these eligibility criteria will not be considered.
- At minimum, the selection process must include evaluation of the *Locally Led Development* merit review criterion following each stage of applicant submissions. This includes, but not limited to, instances where the OU uses a “pass/fail” or “red light/green light” determination of initial applicant submissions.
- No individual criterion must be weighted more heavily than *Locally Led Development* at any stage.

OUs are encouraged to practice maximum inclusiveness in determining which submissions move forward to the technical review process. With this in mind, OUs should find reasons to forward submissions to the selection committee, rather than finding reasons to eliminate them from consideration for various non-technical reasons including format, language, etc.

OUs are encouraged to share brief written feedback with applicants not selected to advance whenever possible.

Section 8: Sharing of Concepts

If USAID identifies opportunities to strengthen or fund a concept by connecting it with other USAID mechanisms, other potential funders, and/or external partners, USAID may make that concept available internally or externally for up to one year from receipt of the concept for appropriate consideration. USAID will notify and seek permission from applicants before sharing any concepts outside USAID.

Section 9: Federal Award Information

This APS is not supported by specific funds. Any funding for activities proposed under this APS will be requested from the specific USAID OU with which the Applicant seeks to collaborate and to which the concept will be submitted.

USAID OUs reserve the right to award/fund any or none of the concepts submitted under this APS. Please note that the determination of potential support DOES NOT constitute a commitment to make an award.

Authorized Geographic Code

The Authorized Geographic Code under the APS is expected to be 937, but may be changed within the specifications of addenda issued under the APS or to best match program needs. In accordance with [ADS 310](#), code 937 refers to the United States, the recipient country, and developing countries other than advanced developing countries, but excludes any country that is a prohibited source. Please see ADS 310 for additional details. The authorized Geographic Code for each award, if any, will be established by USAID.

Period of Performance

The anticipated period of performance will be determined by the published addenda issued under the APS. The potential estimated start date(s) will be based on the specific dates and timelines provided in any potential published addenda.

Regulations and Provisions

The resulting award(s) from the addenda published under this APS will be administered in accordance with the following policies and regulations: [ADS 303](#), [2 CFR 200](#), [2 CFR 700](#). This APS supports all types of assistance awards allowed by USAID's [Automated Directives System \(ADS\)](#) and the [Code of Federal Regulations](#), including simplified grants, fixed amount awards, cooperative agreements, and renewal awards. For further information on the components and requirements of various types of assistance awards see [ADS Chapter 303](#). All award recipients must follow USAID's Standard Provisions for the applicable award type, as detailed in ADS 303 and within the links below. These Standard Provisions may be updated at any time and shall be applied to each grant, cooperative agreement and fixed amount award.

The full text of both the referenced and all provisions may be found at:

- For Non-US Nongovernmental Organizations - [USAID ADS 303mab](#)
- For Fixed Amount Awards to Nongovernmental Organizations - [USAID ADS 303mat](#)

Program Income

Program income, as defined in [2 CFR 200.80](#), may be allowable as determined by the addenda published under this APS. In the event that program income shall arise during the performance of the award it shall be used in accordance with [2 CFR 200.307](#) for U.S. organizations or for non-U.S. organizations in accordance with the provision “Program Income” and as directed by the AO and AOR.

Environmental and Climate Risk Compliance

Environmental Compliance: Each addendum issued under the APS will provide details about any applicable environmental considerations, including programmatic initial environment evaluations (PIEE), or will describe how environmental aspects of any potential award(s) will be assessed. In general, activities within the scope of the categorical exclusions listed in [22 CFR 216.2\(c\)\(2\)](#) do not require additional review once the Bureau Environmental Officer (BEO) confirms the applicability of categorical exclusions to specific activities.

Climate risk management (CRM) is the process of assessing, addressing, and adaptively managing climate risks. For USAID’s purposes, climate risks are potential negative consequences on projects or activities due to changing climatic conditions. The goal of CRM is to both render USAID’s work more climate-resilient (i.e., better able to anticipate, prepare for, and adapt to changing climate conditions and withstand, respond to, and recover rapidly from disruptions) and to avoid maladaptation (i.e., development efforts that inadvertently increase climate risks). CRM aims to identify: 1) all climate risks that will be addressed through program design, 2) climate risks that will be addressed through implementation to the furthest extent possible. Further CRM works to assess the need for further analysis later in the program cycle in order to further manage climate risks. Each addendum issued under the APS will provide details about any applicable climate risk management considerations, including any programmatic reviews that have been conducted, or will describe how climate risk management of any potential award(s) will be assessed.

The award management team for any potential award(s) created from addenda issued under the APS will be responsible for initiating additional environmental and climate review as appropriate, based on the specific planned activities under the potential award(s). The award management team will work closely with the relevant M/B/IO to ensure that all activities either conform to the categorical exclusions listed in [22 CFR 216.2\(c\)\(2\)](#) or undergo separate environmental review and have completed the appropriate climate risk management review.

Reporting Requirements

The requirements for reporting on OU-funded activities under this APS will be determined in a collaborative manner among awardees and the supporting OUs. These should be outlined in award documents. OUs are strongly encouraged to ensure that the frequency of reporting is reasonable and minimizes the administrative burden on awardees while providing opportunities for sharing and collaboration with USAID.

Reporting requirements typically include financial, administrative, data, final reports, publications, and other ad hoc reporting as needed by USAID. For example, these often include quarterly financial and biannual performance reporting. The types and frequency of financial and programmatic reports are detailed in [2 CFR 200](#) and will be listed in each award. Additionally, awardees must submit copies of reports and other information to USAID's Development Experience Clearinghouse (DEC) and must register datasets on the Data Development Library (DDL) according to [ADS 579](#), as instructed by the award management team.

Financial Reporting: In accordance with [2 CFR 200.327](#), Standard Form 425 (SF-425) and SF-425A (available at http://whitehouse.gov/omb/grants_forms/) are used to report accrued expenditures. Reporting periods are calendar quarters. Quarterly financial reports are due no later than 30 days after the end of each calendar quarter (January 30, April 30, July 30, and October 30). Bi-annual reports are due no later than 30 days at the end of each half fiscal year (usual due dates = April 30 and October 30). The final report is due no later than 90 days after the completion date of the entire award.

Performance Reporting: Unless differently specified in any issued addendum to the APS, the Recipient will be provided with access to an electronic reporting platform to report performance progress for the program under the award. The Recipient will use this platform to monitor and track indicators as reviewed and agreed to with USAID on a biannual basis. A general bi-annual performance report template, in addition to the indicator reporting, will be provided by the award management team.

Each addendum issued under the APS may add additional reporting requirements or alter the reporting requirements listed in the APS to best meet specific funding or other needs.

Important Note about Additional Restrictions, Requirements, and Reporting Needs

Depending on the type of funding available and other USAID guidance, additional restrictions, requirements, and reporting may be required by USAID. For example, if under an addendum issued from this APS, education funds are planned to be used, any subsequent projects will be required to comply with the cost data collection and reporting requirements following the

approach outlined in the USAID Cost Reporting Guidance for USAID-Funded Education Activities. These additional restrictions, requirements, and reporting needs will be discussed during the co-creation and negotiation periods.

Branding & Marking

The branding and marking plan shall be in accordance with [2 CFR 700.16](#) for U.S. and non U.S. organizations and the provision entitled Marking and Public Communications under USAID Funded Assistance. More information on Branding Strategy and Marking Plan can be found on the USAID [Branding and Marking Resource](#) page. Branding and Specific Marking Requirements may be established and/or waived as determined by the addenda published under this APS.

Applications with Proprietary Data

Applicants who include data that they do not want disclosed to the public for any purpose or used by the U.S. Government except for evaluation purpose, should mark the cover page with the following:

“This application includes data that must not be disclosed, duplicated or used – in whole or in part – for any purpose other than to evaluate this application. If, however, an award is made as a result of—or in connection with—the submission of this data, the U.S. Government will have the right to duplicate, use, or disclose the data to the extent provided in the resulting award. This restriction does not limit the U.S. Government’s right to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets {insert sheet numbers}.”

Additionally, the applicant must mark each sheet of data it wishes to restrict with the following:

“Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this application.”

Other Parameters

USAID reserves the right to fund any or none of the Concept Notes, Full Applications, or other materials (as requested) submitted in response to addenda issued under the APS. USAID seeks to select projects across a wide range of technical and regional areas and leverage the unique capabilities of the higher education and/or research communities to apply and advance the application of research and development priorities. USAID will not fund applications that, in its view, will result in the use of U.S. taxpayer funding in a duplicative or redundant manner. This includes activities determined to not be in the best interest of the United States Government.

The USAID Agreement Officer (AO) is the only individual who may legally commit the U.S. Government to the expenditure of public funds. Applicants are prohibited from charging or incurring costs to the proposed award prior to receipt of either a fully executed award, or a specific written authorization from the AO.

Eligibility to Receive an Award

In order to be eligible to receive U.S. Government funding, organizations must meet certain requirements. **While these requirements do not have to be met in order to submit a concept under the APS, they will need to be met if the applicant is selected to receive an award from USAID.** The requirements are:

- Registration Matters:
 - All first-time applicants for USAID funding are subject to a pre-award assessment to verify that the applicant has proper procedures in place to receive USAID funding ([ADS 303.3.9.1](#)).
 - Each applicant (unless the applicant has an exception approved by USAID under [2 CFR 25.110\(d\)](#)) is required to:
 - Have a Unique Entity Identifier (UEI), and when required, be registered in the System for Award Management ([SAM](#)); and
 - Continue to maintain an active SAM registration with current information at all times during which it has an active Federal award or an application or plan under consideration by a Federal awarding agency.
- Pre-Award Applications:
 - [SF-424, Application for Federal Assistance](#)
 - [SF-424A, Cost application Information – Non-Construction Programs](#)
 - [SF-424B, Assurances – Non-Construction Programs](#)
- Certifications, Assurances, Representations, and Other Statements of the Recipient and Pre-Award Terms:
 - [Certifications, Assurances, Other Statements of the Recipient](#)
 - [Pre-Award Terms](#)

Pre-Award Assessments

USAID OUs issuing addenda to the APS are strongly encouraged to select a fit-for-purpose pre-award assessment tool that enables newer local partners to work with USAID, while managing risk in line with [USAID's Risk-Appetite Statement](#) and providing opportunities for capacity strengthening as needed. In alignment with USAID's [Local Capacity Strengthening Policy](#), this may

include support for awardees to reach their self-defined vision of success, as well as strengthen their internal systems to meet USAID's requirements.

For general questions about this APS, please contact the Locally Led Development APS Activity Manager in IPI/LFT/LLDI at LLD-APS@usaid.gov.

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ANNEX #1

Additional Information on Award Administration

Below are resources to navigate the application process and award administration. Addenda under this APS may include and expand on this information. USAID administers awards consistently with the following regulations and policies:

- How to Work with USAID: <https://www.usaid.gov/work-usaid/how-to-work-with-usaid>
- New to USAID: <https://www.workwithusaid.org/>
- Award Solicitation, Award Process and Standard Provisions for U.S. organizations and Non-U.S. Non-governmental Organizations: <http://www.usaid.gov/who-we-are/agency-policy/series-300>
- Grant and Contract Process: <http://www.usaid.gov/work-usaid/get-grant-or-contract/grant-and-contract-process>
- 2 CFR 200, OMB circulars, and the Standard Provisions (U.S. Organizations): http://www.whitehouse.gov/omb/circulars_default
- Intellectual property and related issues: [2 CFR 200.448](http://www.usaid.gov/who-we-are/agency-policy/series-200)
- Environmental Compliance Background Information: http://www.usaid.gov/our_work/environment/compliance
- Information on how USAID ensures environmental soundness and compliance in design and implementation when required by the 22 CFR 216 determination (ADS 204): <http://www.usaid.gov/who-we-are/agency-policy/series-200>
- USAID Open Data Policy: <https://data.usaid.gov/stories/s/7nq9-vptc>
- USAID Branding and Marking Policy: <https://www.usaid.gov/branding>
- USAID Graphic Standards Manual and Partner Co-branding Guide: <https://www.usaid.gov/branding/gsm>
- USAID's Gender Equality Policy: <http://www.usaid.gov/sites/default/files/documents/1870/GenderEqualityPolicy.pdf>
- ADS Chapter 205 - Integrating Gender Equality and Female Empowerment in USAID's Program Cycle: <https://www.usaid.gov/about-us/agency-policy/series-200/205>
- Section 889 Partner Information: <https://www.usaid.gov/work-usaid/resources-for-partners/section-889-partner-information>
- ADS Chapter 579 USAID Development Data: <https://www.usaid.gov/about-us/agency-policy/series-500/579>
- ADS Chapter 201 Program Cycle Operational Policy: <https://www.usaid.gov/sites/default/files/documents/201.pdf>

ANNEX #2

List Of Acronyms

ADS	Automated Directive Services
AO	Agreement Officer
APS	Annual Program Statement
BEO	Bureau Environmental Officer
CBOs	Community-based organizations
CFR	Code of Federal Regulations
CRM	Climate Risk Management
DDL	Data Development Library
DEC	Development Experience Clearinghouse
FAA	Fixed Amount Award
FBOs	Faith-based organizations
IPI	Bureau of Inclusive Growth, Partnerships, and Innovation
LFT	Local, Faith and Transformative Partnerships
LGBTQI+	Lesbian, gay, bisexual, transgender, queer and intersex
LLDI	Locally Led Development Initiatives
M/B/IO	Missions, Bureaus, and Independent Office
OMB	Office of Management and Budget
NGOs	Non-governmental organizations
OUs	Operating Units
PIEE	Programmatic Initial Environmental Compliance
RFA	Request for Applications
RFP	Request for Proposals
SAM	System for Award Management
SF	Standard Form
UEI	Unique Entity Identifier
USAID	U.S. Agency for International Development

[END OF ANNUAL PROGRAM STATEMENT]